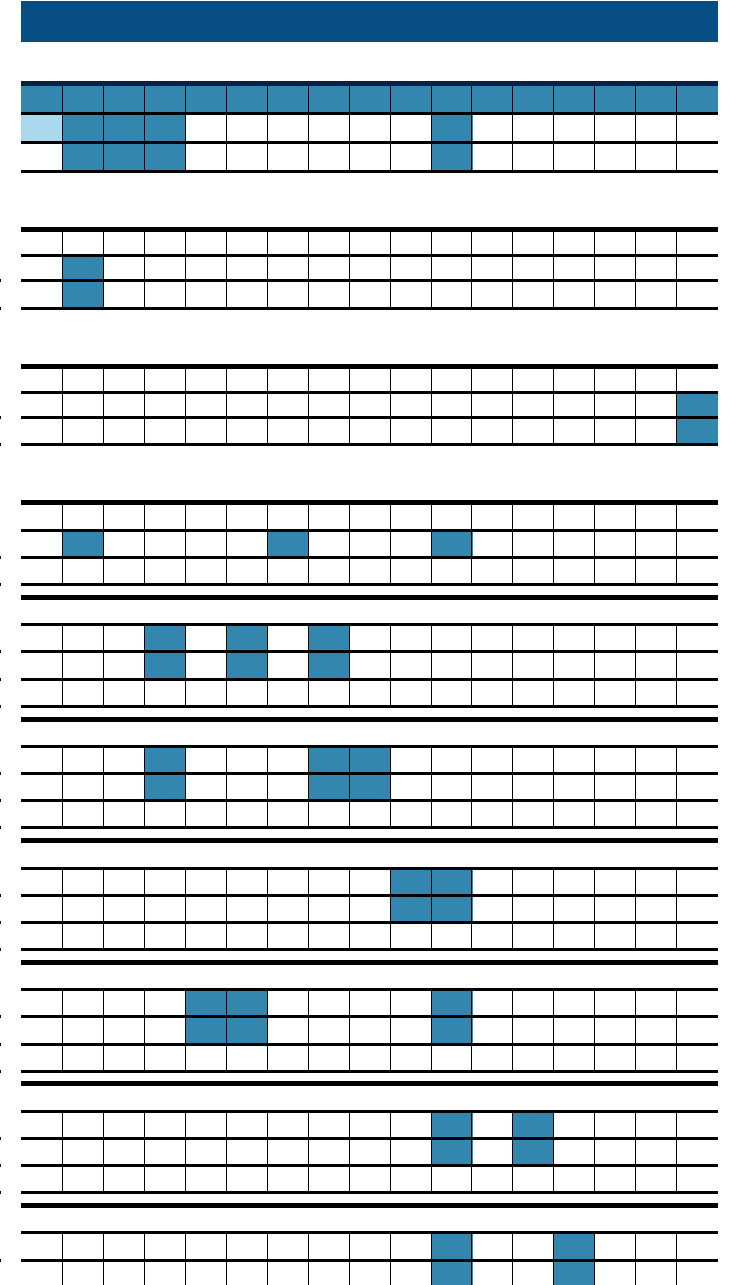


Bella Factory - Operating Model audit agenda

PROJECT GROUPS		Roles and Responsibilities involved
STE	Steering	ALL Plant Func. / Dep.ts Mgr.s
PMNG	Plant Manager	Plant Mgr
PAT	Plant Audit Team	Cont.Impr.t Ldr, Industrial Eng. Mgr, Assembly Mgr, Production Mgr
PSE	Productivity, Safety & Ergo team	Industrial Eng. Mgr
UR	Unions	Unions
CBD	Cost & Benefit Deployment	Plant Controller, Cont.Impr.t Ldr, Industrial Eng. Mgr
AM	Autonomous Management	Production Mgr, Shopfloor Team Ldr, Maintenance Mgr
PM	Planned Maintenance	Maintenance Mgr, Maintenance Team ldr, Production Mgr
PQ	Progressive Quality	Quality Mgr, Cont.Impr.t Ldr
FI	Focused Improvement	Cont.Impr.t Ldr, Assembly Team Ldr, Shopfloor Team Ldr
LF	Lean Flow	Material Mgr, Cont.Impr.t Ldr
TE	Training & Education	HR Mgr, Cont.Impr.t Ldr
HS	Health & Safety	RSPP, HR Mgr
PPI	Product & Process Integration	R&D Mgr, Industrial Eng. Mgr, Cont.Impr.t Ldr
WO	Workplace Organization	Material Mgr, Cont.Impr.t Ldr, Assembly Team Ldr
AT	Audit Team	

Participants																
Plant Mgr	Industrial Eng. Mgr	Assembly Mgr	Production Mgr	Assembly Team Ldr	Shopfloor Team Ldr	Plant Controller	Maintenance Mgr	Maintenance Team ldr	Quality Mgr	Cont.Impr.t Ldr	Purchasing Mgr	Material Mgr	HR Mgr	RSPP	R&D Mgr	RSU

MEETING SCHEDULE		GROUP	Group Enlargement	Est Time	Date	Time Slot
ASU Audit Set-up						
<i>Bella Factory activity presentation</i>		STE; RSU; AT		1,00h	02/11/15	09:00 10:00
<i>Audit Ares selection</i>		PAT; AT	Plant Mgr	1,00h	02/11/15	10:00 11:00
<i>Activity preparation</i>		PAT; AT		2,00h	02/11/15	11:00 13:00
PSE Productivity, Safety & Ergonomy						
Data collection and evaluation		PSE; AT		4,00h	02/11/15	14:00 18:00
Sample area survey		PSE; AT		4,00h	03/11/15	09:00 13:00
UR Unions Relations						
Meeting & Audit Questionnaire		UR; AT		1,50h	02/11/15	14:30 16:00
Meeting wrap-up		UR; AT		0,50h	02/11/15	16:00 16:30
OM Operating Model						
CBD Cost & Benefit Deployment						
Data collection		CBD; AT		2,50h	03/11/15	14:00 16:30
Data analysis		AT		1,50h	03/11/15	16:30 18:00
AM Autonomous Management						
Data collection		AM; AT		0,50h	04/11/15	09:00 09:30
Sample area survey		AM; AT		1,25h	04/11/15	09:30 10:45
Audit area activity wrap-up		AT		0,25h	04/11/15	10:45 11:00
PM Planned Maintenance						
Data collection		PM; AT		0,50h	04/11/15	11:00 11:30
Sample area survey		PM; AT		1,25h	04/11/15	11:30 12:45
Audit area activity wrap-up		AT		0,25h	04/11/15	12:45 13:00
PQ Progressive Quality						
Data collection		PQ; AT		0,50h	04/11/15	14:00 14:30
Sample area survey		PQ; AT		1,25h	04/11/15	14:30 15:45
Audit area activity wrap-up		AT		0,25h	04/11/15	15:45 16:00
FI Focused Improvement						
Data collection		FI; AT		0,50h	04/11/15	16:00 16:30
Sample area survey		FI; AT		1,25h	04/11/15	16:30 17:45
Audit area activity wrap-up		AT		0,25h	04/11/15	17:45 18:00
LF Lean Flow						
Data collection		LF; AT		0,50h	05/11/15	09:00 09:30
Sample area survey		LF; AT		1,25h	05/11/15	09:30 10:45
Audit area activity wrap-up		AT		0,25h	05/11/15	10:45 11:00
TE Training & Education						
Data collection		TE; AT		0,50h	05/11/15	11:00 11:30
Sample area survey		TE; AT		1,25h	05/11/15	11:30 12:45



Bella Factory - Operating Model audit agenda

PROJECT GROUPS		Roles and Responsibilities involved
STE	Steering	ALL Plant Func. / Dep.ts Mgr.s
PMNG	Plant Manager	Plant Mgr
PAT	Plant Audit Team	Cont.Impr.t Ldr, Industrial Eng. Mgr, Assembly Mgr, Production Mgr
PSE	Productivity, Safety & Ergo team	Industrial Eng. Mgr
UR	Unions	Unions
CBD	Cost & Benefit Deployment	Plant Controller, Cont.Impr.t Ldr, Industrial Eng. Mgr
AM	Autonomous Management	Production Mgr, Shopfloor Team Ldr, Maintenance Mgr
PM	Planned Maintenance	Maintenance Mgr, Maintenance Team ldr, Production Mgr
PQ	Progressive Quality	Quality Mgr, Cont.Impr.t Ldr
FI	Focused Improvement	Cont.Impr.t Ldr, Assembly Team Ldr, Shopfloor Team Ldr
LF	Lean Flow	Material Mgr, Cont.Impr.t Ldr
TE	Training & Education	HR Mgr, Cont.Impr.t Ldr
HS	Health & Safety	RSPP, HR Mgr
PPI	Product & Process Integration	R&D Mgr, Industrial Eng. Mgr, Cont.Impr.t Ldr
WO	Workplace Organization	Material Mgr, Cont.Impr.t Ldr, Assembly Team Ldr
AT	Audit Team	

Participants

Plant Mgr	Industrial Eng. Mgr	Assembly Mgr	Production Mgr	Assembly Team Ldr	Shopfloor Team Ldr	Plant Controller	Maintenance Mgr	Maintenance Team ldr	Quality Mgr	Cont.Impr.t Ldr	Purchasing Mgr	Material Mgr	HR Mgr	RSPP	R&D Mgr	RSU
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MEETING SCHEDULE	GROUP	Group Enlargement	Est Time	Date	Time Slot	
Audit area activity wrap-up	AT		0,25h	05/11/15	12:45	13:00
HS Health & Safety						
Data collection	HS; AT		0,50h	05/11/15	14:00	14:30
Sample area survey	HS; AT		1,25h	05/11/15	14:30	15:45
Audit area activity wrap-up	AT		0,25h	05/11/15	15:45	16:00
PPI Product & Process Integration						
Data collection	PPI; AT		0,50h	05/11/15	16:00	16:30
Sample area survey	PPI; AT		1,25h	05/11/15	16:30	17:45
Audit area activity wrap-up	AT		0,25h	05/11/15	17:45	18:00
WO Workplace Organization						
Data collection	WO; AT		0,50h	06/11/15	09:00	09:30
Sample area survey	WO; AT		1,25h	06/11/15	09:30	10:45
Audit area activity wrap-up	AT		0,25h	06/11/15	10:45	11:00
OM OM Activity wrap-up						
Activity review	AT		1,00h	06/11/15	11:00	12:00
Report preparation	AT		1,00h	06/11/15	12:00	13:00
PSE Productivity, Safety & Ergonomy						
Data analysis	AT	Industrial Eng. Mgr, Assembly Mgr, Production Mgr	24,00h	03/11/15	14:00	18:00
Report preparation	AT		4,00h	06/11/15	09:00	13:00
ACM Audit Closing Meeting						
Bella Factory preliminary report	STE; AT		1,50h	06/11/15	14:00	15:30
End of Activity	STE; AT		0,50h	06/11/15	15:30	16:00

